

Chester Golf Club Long Range Planning Committee Report May 2022

The LRP Committee is currently comprised of myself as Chair along with Lisa Welland, Kim Croft, Jeff Lamb and Bill Harrison. Alex Egan serves as an ex-officio member of the committee. We will recruit additional members as required based on skills/experience, attitude, and work ethic.

The priorities we see for LRP Committee for 2022 are as follows:

- analyse the 2021 members survey results in particular the comments and suggestions, providing a summary of these results by category to the CGC executive and committee chairs for future action as deemed appropriate. **(Completed)**

- compile a list of members who gave their names as willing to participate on a club committee or the board and share the names and contact info with all board members and committee chairs as potential volunteers. Email these members thanking them for offering to help out. **(Completed)**

- communicate the survey results summary to all our members whether they participated or not. **(Completed)**

- review and amend the LRP terms of reference and ensure alignment with other committees in particular the Finance Committee. **(Ongoing)**

- lead and participate in a strategic planning process for CGC with the result being a 3-to-5-year strategic plan which will act as a roadmap for planning and decision making for the current and future management team and board of directors. Mr. Andy Cutten of Halifax Global has been retained to act as our facilitator during the strategic planning process. The kick-off meeting will be held Tuesday May17th with the Strategic Plan Committee which consists of the LRP committee members along with Alex Egan GM, Andrew Mader(1st VP), Anita Bezeau(2nd VP) and Rob Nunn(Board of Trustees member). The members' survey results will provide a wealth of knowledge during the process. In conjunction with this process, we anticipate participating in and/or completing several key planning activities while working closely with the General Manager and his management team and our Committee Chairs. They will include the following:

- prepare a capital reserve study and subsequent capital plan for our buildings and equipment
- update the course and non-course project lists/plans (Dave Harvey and the Greens Committee are currently working on)
- conduct a high level review of the restaurant and bar operation
- conduct a high level review of the pro shop operation.

Respectfully Submitted

Ron McDonald

CGC LRP Committee Chair